BEDFORD PUBLIC SCHOOLS

FY2015 BUDGET NEWSLETTER

March, 2014



Dear Bedford Resident,

On behalf of the Bedford School Committee, I am pleased to present the FY15 School Department Budget. This budget, as approved by the Bedford School Committee and Finance Committee, totals \$35,656,554, which is a 4.21% increase over the current FY14 School operating budget of \$34,214,568. The FY14 (4.35% increase) budget began the process of recovering from the impact of the economic downturn, and in modest fashion, the proposed FY15 budget continues that important work. In our improving but nevertheless constrained economic climate, the BPS budget faces significant challenges: increasing class size pressures and growing demographic complexity; a host of state and federal mandates including major shifts in curriculum, evaluation and assessment; complicating special education demands; and an important shift to 21st Century learning expectations. Our overarching FY15 budget goal is to maintain our excellent educational programs by successfully addressing these challenges.

Our school population is growing in size and complexity. Our kindergarten enrollment this year spiked unexpectedly due in large part to new residents acting on pent-up housing demand, and an expected enrollment of 160 grew to 202 by September. Enrollment at the high school has risen sharply as well. With 930 students presently registered for next year, the high school population reflects a 20% growth from five years ago (771 in 2009), causing expanding class sizes with many core courses now as large as 26 to 32. The FY15 budget will cut the projected number of over-guideline classes in half. In the past ten years, our low income population has grown from 2.4% to 13.2%; our English Language Learners, from 1.1% to 5.1%; and our non-White population, from 17.5% to 28.8%. This increasing diversity enriches our schools and deepens the learning for all of our students. But with complexity come increasing challenges, as we strive to meet the unique learning needs of each individual child. The FY15 budget provides for professional development moneys for further training in personalized learning and for additional English Language Learner teachers at two of our schools.

Our investment in technology aims in large measure to facilitate this increasing personalization of instruction, as SMARTBoards and hand-held devices enable teachers to differentiate instruction, strengthen student independence, and engage in 21st Century learning. Despite our reducing our original technology request, the FY15 budget takes an important step forward in providing JGMS, Lane and Davis schools with long awaited hardware. Our recent contractual agreement with the Bedford Educators Association (at 2% in FY15, 3% in FY16 and 2% in FY17), will enable us to add close to a half hour of additional instruction time daily at each of our two elementary schools. This is a critically important outcome given the increasing academic demands on our younger learners and the district's continuing commitment to a well-rounded education. The new teachers' contract, while representing a smaller increase than the contracts post 2000, improves significantly upon the last contract, when teachers accepted a 2.5% for the entire three years rather than lay-off staff in tough economic times.

Our FY15 budget supports the district's commitment to creativity, higher order thinking and student-centered instruction, despite the pressures to teach to the test that state and federal mandates and accountability measures impose. This is why it is so very important to bring class sizes back to guideline, and why, despite some reductions to our FY15 professional development account, we have maintained sufficient funding to facilitate professional development in these areas. Our budgetary ability to adequately address these key challenges is made possible in no small measure by the creation of excellent cost-saving in-house special education programs, which in FY14 are projected to yield a cost avoidance of over \$3.6 million.

As Bedford's Superintendent of Schools, I consider myself so very fortunate to serve a community that not only values quality education so highly, but also continually finds the wherewithal to make those values a reality. I am proud to lead a school system that values innovation, that strives to develop students as thoughtful, resourceful and reflective learners, and that demands of itself an uncompromising commitment to equity and to meeting the needs of all children. The following pages include detail to the FY15 proposed budget in terms of budget categories, percentage increases, and enrollment increases. If you have any questions about the proposed budget, please feel free to contact me at 781-275-7588.

Respectfully,

Jon Sills, Superintendent of Schools

FY15 BUDGET BY MAJOR EXPENSE CATEGORY

| EXPENSE AREA | FY15 SC Budget Request | FY2014 Approved Budget | FY15 Request to FY14 Approved | Pctg Change |
|--------------|---------------------------|------------------------------|-------------------------------------|-------------|
| Salary | \$26,425,108 | \$24,854,705 | \$1,570,403 | 6.32% |
| Non-Salary | \$9,231,446 | \$9,359,863 | (\$128,417) | -1.37% |
| Grand Total | \$35,656,554 | \$34,214,568 | \$1,441,986 | 4.21% |

FY15 BUDGET BY COSTCENTER

| COSTCENTER | EXPENSE AREA | FY15 SC Budget Request | FY2014 Approved Budget | FY15 Request to FY14 Approved | Pctg Change |
|----------------------------|--------------|---------------------------|---------------------------|-------------------------------------|-------------|
| REGULAR EDUCATION | Salary | \$20,580,287 | \$19,353,279 | \$1,227,008 | 6.34% |
| | Non-Salary | \$2,579,801 | \$2,612,202 | (\$32,401) | -1.24% |
| REGULAR EDUCATION Total | | \$23,160,088 | \$21,965,481 | \$1,194,607 | 5.44% |
| SPECIAL EDUCATION | Salary | \$4,432,050 | \$4,102,688 | \$329,362 | 8.03% |
| | Non-Salary | \$5,513,579 | \$5,658,064 | (\$144,485) | -2.55% |
| SPECIAL EDUCATION Total | | \$9,945,629 | \$9,760,752 | \$184,877 | 1.89% |
| FACILITIES | Salary | \$1,412,771 | \$1,398,738 | \$14,033 | 1.00% |
| | Non-Salary | \$1,138,066 | \$1,089,597 | \$48,469 | 4.45% |
| FACILITIES Total | | \$2,550,837 | \$2,488,335 | \$62,502 | 2.51% |
| Grand Total | | \$35,656,554 | \$34,214,568 | \$1,441,986 | 4.21% |

FY15 BUDGET BY LOCATION

| LOCATION | EXPENSE AREA | FY15 SC Budget Request | FY2014 Approved Budget | FY15 Request to FY14 Approved | Pctg Change |
|------------------------|--------------|---------------------------|---------------------------|-------------------------------------|-------------|
| HIGH SCHOOL | Salary | \$8,349,081 | \$8,021,591 | \$327,490 | 4.08% |
| | Non-Salary | \$1,265,172 | \$1,228,109 | \$37,063 | 3.02% |
| HIGH SCHOOL Total | | \$9,614,253 | \$9,249,700 | \$364,553 | 3.94% |
| | | | | | |
| MIDDLE SCHOOL | Salary | \$5,784,487 | \$5,610,921 | \$173,566 | 3.09% |
| | Non-Salary | \$572,247 | \$574,382 | (\$2,136) | -0.37% |
| MIDDLE SCHOOL Total | | \$6,356,734 | \$6,185,303 | \$171,431 | 2.77% |
| | | | | | |
| LANE SCHOOL | Salary | \$4,470,667 | \$4,273,045 | \$197,622 | 4.62% |
| | Non-Salary | \$631,270 | \$631,143 | \$127 | 0.02% |
| LANE SCHOOL Total | | \$5,101,937 | \$4,904,188 | \$197,749 | 4.03% |
| | | | | | |
| DAVIS SCHOOL | Salary | \$4,140,169 | \$4,124,405 | \$15,764 | 0.38% |
| | Non-Salary | \$603,687 | \$580,923 | \$22,764 | 3.92% |
| DAVIS SCHOOL Total | | \$4,743,856 | \$4,705,328 | \$38,528 | 0.82% |
| | | | | | |
| SYSTEM WIDE | Salary | \$3,680,704 | \$2,824,743 | \$855,961 | 30.30% |
| | Non-Salary | \$6,159,072 | \$6,345,306 | (\$186,234) | -2.93% |
| SYSTEM WIDE Total | | \$9,839,776 | \$9,170,049 | \$669,727 | 7.30% |
| | | | | | |
| Grand Total | | \$35,656,554 | \$34,214,568 | \$1,441,986 | 4.21% |

FY15 BUDGET SPECIAL EDUCATION BY MAJOR SERVICE DELIVERY GROUP

| CATEGORY | EXPENSE AREA | FY15 SC Budget Request | FY2014 Approved Budget | FY15 Request to FY14 Approved | Pctg Change |
|-------------------------------|--------------|------------------------------|------------------------------|-------------------------------------|-------------|
| ADMINISTRATION | Salary | \$309,107 | \$300,496 | \$8,611 | 2.87% |
| | Non-Salary | \$14,529 | \$14,529 | \$0 | 0.00% |
| ADMINISTRATION Total | | \$323,636 | \$315,025 | \$8,611 | 2.73% |
| | | | | | |
| INSTRUCTION | Salary | \$4,122,943 | \$3,802,192 | \$320,751 | 8.44% |
| | Non-Salary | \$90,990 | \$104,990 | (\$14,000) | -13.33% |
| INSTRUCTION Total | | \$4,213,933 | \$3,907,182 | \$306,751 | 7.85% |
| | | | | | |
| TRANSPORTATION ID SPED | Non-Salary | \$73,800 | \$73,800 | \$0 | 0.00% |
| TRANSPORTATION ID SPED Total | | \$73,800 | \$73,800 | \$0 | 0.00% |
| | | | | | |
| TRANSPORTATION SPED OOD | Non-Salary | \$902,171 | \$979,580 | (\$77,409) | -7.90% |
| TRANSPORTATION SPED OOD Total | | \$902,171 | \$979,580 | (\$77,409) | -7.90% |
| | <u> </u> | | | | |
| TUITIONS | Non-Salary | \$4,432,089 | \$4,485,165 | (\$53,076) | -1.18% |
| TUITIONS Total | | \$4,432,089 | \$4,485,165 | (\$53,076) | -1.18% |
| Grand Total | | \$9,945,629 | \$9,760,752 | \$184,877 | 1.89% |
| | | | | | |

FY15 BUDGET FACILITIES

| CATEGORY | EXPENSE AREA | FY15 SC Budget Request | FY2014 Approved Budget | FY15 Request to FY14 Approved | Pctg Change |
|-------------------|--------------|------------------------------|------------------------------|-------------------------------------|-------------|
| CUSTODIAL | Salary | \$1,016,868 | \$995,814 | \$21,054 | 2.11% |
| | Non-Salary | \$86,918 | \$111,331 | (\$24,413) | -21.93% |
| CUSTODIAL Total | | \$1,103,786 | \$1,107,145 | (\$3,359) | -0.30% |
| | | | | | |
| MAINTENANCE | Salary | \$395,903 | \$402,924 | (\$7,021) | -1.74% |
| | Non-Salary | \$219,965 | \$218,788 | \$1,177 | 0.54% |
| MAINTENANCE Total | | \$615,868 | \$621,712 | (\$5,844) | -0.94% |
| | | | | | |
| UTILITIES | Non-Salary | \$831,183 | \$759,478 | \$71,705 | 9.44% |
| UTILITIES Total | | \$831,183 | \$759,478 | \$71,705 | 9.44% |
| | | | | | |
| Grand Total | | \$2,550,837 | \$2,488,335 | \$62,502 | 2.51% |

FY15 BUDGET BY DEPARTMENT/PROJECT

| PROJECT | EXPENSE AREA | FY15 SC Budget Request | FY2014 Approved Budget | FY15 Request to FY14 Approved | Pctg Change |
|--|--------------|---------------------------|---------------------------|-------------------------------------|-------------|
| ADMINISTRATION | Salary | \$2,452,654 | \$2,390,549 | \$62,105 | 2.60% |
| | Non-Salary | \$305,492 | \$284,907 | \$20,585 | 7.23% |
| ADMINISTRATION Total | | \$2,758,146 | \$2,675,456 | \$82,690 | 3.09% |
| | , | | | | |
| ADMINISTRATION- SCHOOL COMMITTEE | Salary | \$489,117 | \$7,928 | \$481,189 | 6069.49% |
| | Non-Salary | \$162,575 | \$231,114 | (\$68,539) | -29.66% |
| ADMINISTRATION- SCHOOL COMMITTEE Total | | \$ 651,692 | \$239,042 | \$412,650 | 172.63% |
| ADMINISTRATION- SCHOOL COMMITTEE -403B | Non-Salary | \$27,800 | \$27,800 | \$0 | 0.00% |
| ADMINISTRATION- SCHOOL COMMITTEE -403B Total | | \$27,800 | \$27,800 | \$0 | 0.00% |
| ART | Salary | \$584,848 | \$609,163 | (\$24,316) | -3.99% |
| | Non-Salary | \$24,700 | \$24,700 | \$0 | 0.00% |
| ART Total | | \$609,548 | \$633,863 | (\$24,316) | -3.84% |
| | 1 | | | | |
| AUDIO-VISUAL | Non-Salary | \$11,050 | \$12,650 | (\$1,600) | -12.65% |
| AUDIO-VISUAL Total | | \$11,050 | \$12,650 | (\$1,600) | -12.65% |
| BOY'S ATHLETICS | Salary | \$198,573 | \$194,689 | \$3,884 | 1.99% |
| | Non-Salary | \$73,355 | \$72,475 | \$880 | 1.21% |
| BOY'S ATHLETICS Total | | \$271,928 | \$267,164 | \$4,764 | 1.78% |
| BUSINESS EDUCATION | Salary | \$84,814 | \$81,622 | \$3,192 | 3.91% |
| | Non-Salary | \$7,020 | \$7,020 | \$0 | 0.00% |
| BUSINESS EDUCATION Total | | \$91,834 | \$88,642 | \$3,192 | 3.60% |
| CO-ED ATHLETICS | Salary | \$84,025 | \$80,343 | \$3,682 | 4.58% |
| | Non-Salary | \$38,484 | \$32,710 | \$5,774 | 17.65% |
| CO-ED ATHLETICS Total | | \$122,509 | \$113,053 | \$9,456 | 8.36% |

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|------------------------------|-----------------|-------------|-------------------|------------|----------|
| COMPUTER EDUCATION | Salary | \$768.481 | \$696,274 | \$72,207 | 10.37% |
| EDUCATION | Non-Salary | \$375,682 | \$351,249 | \$24,433 | 6.96% |
| COMPUTER | Tion Carally | ψο: 0,002 | \$33.72.10 | Ψ2 1, 100 | 0.0070 |
| EDUCATION Total | | \$1,144,163 | \$1,047,523 | \$96,640 | 9.23% |
| | | | | | |
| CUSTODIAL | Salary | \$994,713 | \$974,093 | \$20,620 | 2.12% |
| | Non-Salary | \$86,918 | \$111,331 | (\$24,413) | -21.93% |
| CUSTODIAL Total | | \$1,081,631 | \$1,085,424 | (\$3,793) | -0.35% |
| CUSTODIAL OVERTIME | Salary | \$22,155 | \$21,721 | \$434 | 2.00% |
| CUSTODIAL | Guldry | ΨΣΣ,100 | Ψ21,721 | Ψ101 | 2.0070 |
| OVERTIME Total | | \$22,155 | \$21,721 | \$434 | 2.00% |
| ELECTRICITY | Non-Salary | \$579,141 | \$505,617 | \$73,524 | 14.54% |
| ELECTRICITY Total | | \$579,141 | \$505,617 | \$73,524 | 14.54% |
| EL EMENTA DV | | | | | |
| ELEMENTARY SALARIES | Salary | \$3,279,059 | \$3,036,156 | \$242,903 | 8.00% |
| ELEMENTARY SALARIES Total | | \$3,279,059 | \$3,036,156 | \$242,903 | 8.00% |
| | | | | | |
| ELL | Salary | \$434,148 | \$292,102 | \$142,046 | 48.63% |
| | Non-Salary | \$11,180 | \$7,400 | \$3,780 | 51.08% |
| ELL Total | | \$445,328 | \$299,502 | \$145,826 | 48.69% |
| ENGLISH | Salary | \$1,452,403 | \$1,378,626 | \$73,777 | 5.35% |
| | Non-Salary | \$13,591 | \$13,591 | \$0 | 0.00% |
| ENGLISH Total | | \$1,465,994 | \$1,392,217 | \$73,777 | 5.30% |
| ERI/SLBB - STAFF | | | | | |
| RETIREMENTS | Salary | \$150,837 | \$247,772 | (\$96,935) | -39.12% |
| ERI/SLBB - STAFF RE | TIREMENTS Total | \$150,837 | \$247,772 | (\$96,935) | -39.12% |
| FACILITIES OVERTIME | Salary | \$29,522 | \$32,750 | (\$3,228) | -9.86% |
| FACILITIES | Jaiai y | ΨΖΘ,ΌΖΖ | ψ32,730 | (ψυ,ΖΖΟ) | -3.00 /0 |
| OVERTIME Total | | \$29,522 | \$32,750 | (\$3,228) | -9.86% |
| FAMCO/HOME | | | | | |
| ECONOMICS | Salary | \$106,382 | \$132,194 | (\$25,812) | -19.53% |
| | Non-Salary | \$8,670 | \$8,670 | \$0 | 0.00% |

| FAMCO/HOME ECONO | MICS Total | \$115,052 | \$140,864 | (\$25,812) | -18.32% |
|-----------------------------------|------------|-------------------|-------------|----------------|---------|
| | | | | | |
| FOREIGN LANGUAGE | Salary | \$1,188,023 | \$1,102,249 | \$85,774 | 7.78% |
| | Non-Salary | \$16,650 | \$22,650 | (\$6,000) | -26.49% |
| FOREIGN LANGUAGE Total | | \$1,204,673 | \$1,124,899 | \$79,774 | 7.09% |
| | · | | | | |
| GAS | Non-Salary | | | \$0 | #DIV/0! |
| GAS Total | | | | \$0 | #DIV/0! |
| | _ | | | | |
| GIFTED STUDENTS | Salary | \$173,678 | \$172,825 | \$853 | 0.49% |
| GIFTED STUDENTS | Non-Salary | \$4,715 | \$4,715 | \$0 | 0.00% |
| Total | | \$178,393 | \$177,540 | \$853 | 0.48% |
| | 1 | | | | |
| GIRL'S ATHLETICS | Salary | \$182,196 | \$180,249 | \$1,947 | 1.08% |
| GIRL'S ATHLETICS | Non-Salary | \$35,155 | \$35,800 | (\$645) | -1.80% |
| Total | | \$217,351 | \$216,049 | \$1,302 | 0.60% |
| | 1 | | | | |
| GRADUATE STUDY GRADUATE STUDY | Non-Salary | \$10,000 | \$10,000 | \$0 | 0.00% |
| Total | | \$10,000 | \$10,000 | \$0 | 0.00% |
| | | | | | |
| GUIDANCE | Salary | \$1,018,688 | \$1,012,314 | \$6,374 | 0.63% |
| | Non-Salary | \$8,775 | \$8,821 | (\$46) | -0.52% |
| GUIDANCE Total | | \$1,027,463 | \$1,021,135 | \$6,328 | 0.62% |
| ····· | T., . | 4=== | A | (0000) | |
| HEALTH EDUCATION HEALTH EDUCATION | Non-Salary | \$705 | \$1,005 | (\$300) | -29.85% |
| Total | | \$705 | \$1,005 | (\$300) | -29.85% |
| LIEAL TH OFFI "CEC | No. Oak | M 10.000 | 047.000 | M 4 222 | F 000/ |
| HEALTH SERVICES HEALTH SERVICES | Non-Salary | \$18,000 | \$17,000 | \$1,000 | 5.88% |
| Total | | \$18,000 | \$17,000 | \$1,000 | 5.88% |
| LIFATING | No. Oak | # 0550.040 | 0050 004 | (04.040) | 0.700/ |
| HEATING TOOL | Non-Salary | \$252,042 | \$253,861 | (\$1,819) | -0.72% |
| HEATING Total | | \$252,042 | \$253,861 | (\$1,819) | -0.72% |
| INSTRUCTION | Salary | \$45,966 | \$24,844 | \$21,122 | 85.02% |
| | Non-Salary | \$261,031 | \$274,785 | (\$13,754) | -5.01% |
| INSTRUCTION Total | 1,5 53.31 | \$306,997 | \$299,629 | \$7,368 | 2.46% |
| | | | , | | |
| INTRAMURAL | Salary | | | \$0 | #DIV/0! |

| | Non-Salary | | | \$0 | #DIV/0! |
|---------------------------|---------------|-----------------|-------------|------------|---------|
| INTRAMURAL Total | | | | \$0 | #DIV/0! |
| | - | | | | |
| KINDERGARTEN | Salary | \$575,167 | \$641,353 | (\$66,186) | -10.32% |
| KINDERGARTEN Tot | al | \$575,167 | \$641,353 | (\$66,186) | -10.32% |
| | | | | | |
| LIBRARY | Salary | \$391,420 | \$400,530 | (\$9,110) | -2.27% |
| | Non-Salary | \$37,800 | \$37,775 | \$25 | 0.07% |
| LIBRARY Total | | \$429,220 | \$438,305 | (\$9,085) | -2.07% |
| | | | | | |
| MAINTENANCE FACILITIES | Salary | \$366,381 | \$370,174 | (\$3,793) | -1.02% |
| | Non-Salary | \$177,465 | \$178,883 | (\$1,418) | -0.79% |
| MAINTENANCE FAC | ILITIES Total | \$543,846 | \$549,057 | (\$5,211) | -0.95% |
| | | | | | |
| MATHEMATICS | Salary | \$1,261,920 | \$1,197,325 | \$64,595 | 5.39% |
| | Non-Salary | \$22,230 | \$22,230 | \$0 | 0.00% |
| MATHEMATICS Tota | ı | \$1,284,150 | \$1,219,555 | \$64,595 | 5.30% |
| | | | | | |
| MUSIC | Salary | \$553,942 | \$553,635 | \$307 | 0.06% |
| | Non-Salary | \$24,705 | \$19,460 | \$5,245 | 26.95% |
| MUSIC Total | | \$578,647 | \$573,095 | \$5,552 | 0.97% |
| | | | | | |
| OCCUPATIONAL RESOURCE | Salary | | | \$0 | #DIV/0! |
| | Non-Salary | \$360 | \$360 | \$0 | 0.00% |
| OCCUPATIONAL | — | , , , , | 7000 | , | |
| RESOURCE Total | | \$360 | \$360 | \$0 | 0.00% |
| PHYSICAL | | | | | |
| EDUCATION | Salary | \$859,104 | \$817,822 | \$41,282 | 5.05% |
| | Non-Salary | \$15,475 | \$9,475 | \$6,000 | 63.32% |
| PHYSICAL EDUCATION Total | | \$874,579 | \$827,297 | \$47,282 | 5.72% |
| EDOCATION Total | | 4014,313 | ψ021,231 | ψ+1,202 | 3.7270 |
| READING | Salary | \$689,594 | \$675,163 | \$14,431 | 2.14% |
| | Non-Salary | \$29,010 | \$13,702 | \$15,308 | 111.72% |
| READING Total | | \$718,604 | \$688,865 | \$29,739 | 4.32% |
| | | | | | |
| ROTC | Salary | \$135,421 | \$144,874 | (\$9,454) | -6.53% |
| | Non-Salary | \$3,760 | \$1,860 | \$1,900 | 102.15% |
| ROTC Total | | \$139,181 | \$146,734 | (\$7,554) | -5.15% |

| SCIENCE | Salary | \$1,265,268 | \$1,206,366 | \$58,902 | 4.88% |
|-----------------------------|-------------------|----------------|--------------------|-------------|---------|
| | Non-Salary | \$24,895 | \$20,310 | \$4,585 | 22.58% |
| SCIENCE Total | | \$1,290,163 | \$1,226,676 | \$63,487 | 5.18% |
| | T | | | | |
| SOCIAL STUDIES | Salary | \$1,207,703 | \$1,179,502 | \$28,201 | 2.39% |
| SOCIAL STUDIES | Non-Salary | \$11,000 | \$33,500 | (\$22,500) | -67.16% |
| Total | | \$1,218,703 | \$1,213,002 | \$5,701 | 0.47% |
| [| T | | | | |
| SPED ADMINISTRATION | Salary | \$309,107 | \$300,496 | \$8,611 | 2.87% |
| | Non-Salary | \$20,329 | \$20,329 | \$0 | 0.00% |
| SPED ADMINISTRATIO | N Total | \$329,436 | \$320,825 | \$8,611 | 2.68% |
| | | | | | |
| SPED ALTERNATIVE IN-HOUSE | Non-Salary | \$2,000 | \$2,000 | \$0 | 0.00% |
| SPED ALTERNATIVE IN | , | \$2,000 | \$2,000 \$2,000 | \$0 | 0.00% |
| OF ES ALTERNATIVE II | THOOSE Total | \$2,000 | Ψ2,000 | Ψ, | 0.0070 |
| SPED BILINGUAL TUTORS | Solony | | | \$0 | #DIV/0! |
| SPED BILINGUAL TUTO | Salary ORS Total | | | \$0 | #DIV/0! |
| SI ED BILINGUAL TOTO | JRS Total | | | 40 | #DIV/0: |
| SPED CASE | | | | | |
| COLLABORATIVE | Non-Salary | \$723,229 | \$964,127 | (\$240,898) | -24.99% |
| SPED CASE COLLABO | RATIVE Total | \$723,229 | \$964,127 | (\$240,898) | -24.99% |
| SPED IN-HOUSE ESY | | | | | |
| PROGRAMSs | Salary | \$14,000 | \$14,000 | \$0 | 0.00% |
| | Non-Salary | \$3,000 | \$3,000 | \$0 | 0.00% |
| SPED IN-HOUSE ESY F | PROGRAMSs Total | \$17,000 | \$17,000 | \$0 | 0.00% |
| | | | A. 15 | **** | |
| SPED INSTRUCTION | Salary | \$3,348,088 | \$3,122,428 | \$225,660 | 7.23% |
| SPED INSTRUCTION | Non-Salary | \$25,622 | \$25,622 | \$0 | 0.00% |
| Total | | \$3,373,710 | \$3,148,050 | \$225,660 | 7.17% |
| 005014055 | T | | | | |
| SPED LABBB COLLABORATIVE | Non-Salary | \$1,374,247 | \$1,283,573 | \$90,674 | 7.06% |
| SPED LABBB COLLAB | ORATIVE Total | \$1,374,247 | \$1,283,573 | \$90,674 | 7.06% |
| | | | | | |
| SPED OOD PROGRAMS | Non-Salary | \$2,334,613 | \$2,237,465 | \$97,148 | 4.34% |
| SPED OOD PROGRAM | | \$2,334,613 | \$2,237,465 | \$97,148 | 4.34% |
| | | | | | |

| SPED | | | | | |
|-------------------------------|------------------|-----------|-------------|-------------|---------|
| PSYCHOLOGICAL SERVICES | Salary | \$88,368 | | \$88,368 | #DIV/0! |
| | Non-Salary | \$49,268 | \$63,268 | (\$14,000) | -22.13% |
| SPED PSYCHOLOGICAL | L SERVICES Total | \$137,636 | \$63,268 | \$74,368 | 117.54% |
| | T | | | | |
| SPED TEACHING ASSISTANTS | Salary | \$672,487 | \$665,764 | \$6,723 | 1.01% |
| AGGIOTARTO | Non-Salary | \$5,300 | \$5,300 | \$0 | 0.00% |
| SPED TEACHING ASSIS | | \$677,787 | \$671,064 | \$6,723 | 1.00% |
| | | | , , , , , , | | |
| STUDENT ACTIVITIES | Salary | \$158,134 | \$159,064 | (\$930) | -0.58% |
| | Non-Salary | \$23,427 | \$23,427 | \$0 | 0.00% |
| STUDENT ACTIVITIES Total | | \$181,561 | \$182,491 | (\$930) | -0.51% |
| | | | | | |
| STUDY | Salary | \$368,779 | \$318,639 | \$50,140 | 15.74% |
| STUDY Total | | \$368,779 | \$318,639 | \$50,140 | 15.74% |
| - | T | | | | |
| SUBSTITUTES | Salary | \$250,000 | \$250,000 | \$0 | 0.00% |
| SUBSTITUTES Total | | \$250,000 | \$250,000 | \$0 | 0.00% |
| Г | T | | | | |
| SUMMER STUDIES SUMMER STUDIES | Salary | \$16,893 | \$19,893 | (\$3,000) | -15.08% |
| Total | | \$16,893 | \$19,893 | (\$3,000) | -15.08% |
| TECHNOLOGY | T | | | | |
| EDUCATION | Salary | \$153,055 | \$149,214 | \$3,841 | 2.57% |
| | Non-Salary | \$13,233 | \$13,880 | (\$647) | -4.66% |
| TECHNOLOGY EDUCAT | ION Total | \$166,288 | \$163,094 | \$3,194 | 1.96% |
| Γ | Τ | | | | |
| TELEPHONE | Non-Salary | \$42,500 | \$39,905 | \$2,595 | 6.50% |
| TELEPHONE Total | | \$42,500 | \$39,905 | \$2,595 | 6.50% |
| | | 4-0-00 | *** | (2-22-) | |
| TEXTBOOKS | Non-Salary | \$58,700 | \$66,585 | (\$7,885) | -11.84% |
| TEXTBOOKS Total | | \$58,700 | \$66,585 | (\$7,885) | -11.84% |
| TRANSPORTATION | Non-Salary | \$900,576 | \$900,576 | \$0 | 0.00% |
| TRANSPORTATION Total | | \$900,576 | \$900,576 | \$0 | 0.00% |
| Total | | \$900,576 | \$900,576 | \$ 0 | 0.00% |
| TRANSPORTATION ID | New Oales | 070.000 | Ф70.000 | 00 | 0.0007 |
| SPED TRANSPORTATION ID | Non-Salary | \$73,800 | \$73,800 | \$0 | 0.00% |
| _TRANSPORTATION ID S | SPED Total | \$73,800 | \$73,800 | \$0 | 0.00% |

| TRANSPORTATION OOD SPED | Non-Salary | \$902,171 | \$979,580 | (\$77,409) | -7.90% |
|-------------------------------|------------|--------------|--------------|-------------|--------|
| TRANSPORTATION OOD SPED Total | | \$902,171 | \$979,580 | (\$77,409) | -7.90% |
| | | | | | |
| Grand Total | | \$35,656,554 | \$34,214,568 | \$1,441,986 | 4.21% |

STUDENT ENROLLMENT & CORE FTES

| School Year | Total | Reg Ed | Sped | Elem. | Sec Core | Core w/Elem | Enrollment | Student/Teacher Ratio Core |
|----------------|--------|--------|-------|-------|----------|----------------|------------|-------------------------------|
| 2004-2005 | 221.45 | 194.75 | 26.70 | 45.40 | 71.30 | 116.70 | 2,261 | 19.37 |
| 2005-2006 | 225.55 | 196.45 | 29.10 | 46.40 | 71.60 | 118.00 | 2,274 | 19.27 |
| 2006-2007 | 228.05 | 197.95 | 30.10 | 46.40 | 71.50 | 117.90 | 2,290 | 19.42 |
| 2007-2008 | 232.50 | 199.00 | 33.50 | 46.40 | 75.20 | 121.60 | 2,334 | 19.19 |
| 2008-2009 | 238.60 | 204.20 | 34.40 | 46.40 | 77.10 | 123.50 | 2,387 | 19.33 |
| 2009-2010 | 240.90 | 204.80 | 36.10 | 47.20 | 77.20 | 124.40 | 2,400 | 19.29 |
| 2010-2011 | 245.30 | 208.20 | 37.10 | 47.40 | 77.20 | 124.60 | 2,371 | 19.03 |
| 2011-2012 | 246.75 | 208.85 | 37.90 | 46.40 | 77.40 | 123.80 | 2,424 | 19.58 |
| 2012-2013 | 250.95 | 208.45 | 42.50 | 46.40 | 77.40 | 123.80 | 2,487 | 20.09 |
| 2013-2014 | 262.45 | 218.85 | 43.60 | 49.00 | 80.00 | 129.00 | 2,509 | 19.45 |
| 2014-2015 | 273.35 | 228.35 | 45.00 | 51.00 | 83.00 | 134.00 | 2,559 | 19.10 |

| | Academic Year | Academic Year | | |
|---|------------------|------------------|--------------|----------|
| Category | 2004-2005 | 2013-14 | Total Change | Pctg Chg |
| | | | | |
| Total Enrollment | 2279 | 2509 | 230.00 | 10.09% |
| Total FTE | 221.45 | 262.45 | 41.00 | 19% |
| Non-Sped FTE | 194.75 | 218 | 23.25 | 12% |
| | | | | |
| In-Dist Sped Enrollment | 363 | 372 | 9.00 | 2% |
| Sped FTE | 26.7 | 43.6 | 16.90 | 63% |
| Total Regular Ed FTE (minus support staff: ELL, Admin, Adj Counselors, Skills Center, Reading) | 170.45 | 185.6 | 15.15 | 9% |

Out-of-District Students: 04/05: 112 students +17 recd special ed related services

Out-of-District: 13-14: 87 +10 recd special ed related services

ENROLLMENT 2011 TO 2018 PROJECTED

| Grade | Act SY 2011 | Actual 2012 | Act SY 2013 | Oct 1 2013 SY 2014 | Proj SY 2015 | Proj SY 2016 | Proj SY 2017 | Proj SY 2018 |
|-------|----------------|----------------|----------------|--------------------------|-----------------|-----------------|-----------------|-----------------|
| K | 150 | 157 | 158 | 202 | 172 | 168 | 171 | 174 |
| 1 | 196 | 166 | 166 | 171 | 217 | 185 | 181 | 184 |
| 2 | 142 | 190 | 168 | 170 | 171 | 214 | 185 | 182 |
| 3 | 170 | 147 | 204 | 173 | 177 | 178 | 224 | 194 |
| 4 | 183 | 174 | 152 | 206 | 175 | 179 | 182 | 228 |
| 5 | 181 | 180 | 181 | 154 | 209 | 177 | 182 | 186 |
| 6 | 190 | 199 | 181 | 183 | 159 | 215 | 183 | 186 |
| 7 | 183 | 190 | 201 | 182 | 185 | 161 | 217 | 185 |
| 8 | 195 | 186 | 195 | 200 | 185 | 187 | 163 | 220 |
| 9 | 196 | 236 | 224 | 231 | 240 | 222 | 225 | 196 |
| 10 | 218 | 197 | 247 | 213 | 227 | 239 | 221 | 224 |
| 11 | 185 | 215 | 186 | 237 | 205 | 218 | 230 | 212 |
| 12 | 183 | 187 | 224 | 187 | 237 | 206 | 221 | 233 |
| Total | 2372 | 2424 | 2487 | 2509 | 2559 | 2549 | 2586 | 2605 |
| Chg | -1.17% | 2.19% | 2.60% | 0 | 1.99% | -0.39% | 1.45% | 0.73% |

| School | Act SY 2011 | Proj SY 2012 | Act SY 2013 | Proj SY 2014 | Proj SY 2015 | Proj SY 2016 | Proj SY 2017 | Proj SY 2018 |
|--------------|----------------|-----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Davis | 488 | 513 | 492 | 543 | 560 | 567 | 537 | 540 |
| Lane | 534 | 501 | 537 | 533 | 561 | 534 | 588 | 608 |
| JGMS | 568 | 575 | 577 | 565 | 529 | 563 | 563 | 591 |
| внѕ | 782 | 835 | 881 | 868 | 909 | 885 | 897 | 865 |
| Totals | 2372 | 2424 | 2487 | 2509 | 2559 | 2549 | 2586 | 2605 |
| | | | | | | | | |
| % over Prior | -1.17% | 2.19% | 2.60% | 0.88% | 1.99% | -0.39% | 1.45% | 0.73% |